Silver Diner's Co-Founder & Executive Chef

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- 2015 United Fresh Produce Excellence in Foodservice Winner: Casual Dining
- 2014 HALO Winner: Adults & Kids' Menus that promote <u>Healthy Active Lifestyles</u>
- 2013 Menu Masters' Healthful Innovations Winner

Silver Diner

- Established in 1989 as an American Family restaurant inspired by the nostalgia of diners
- Grew to a chain of 14 restaurants in Mid-Atlantic region serving over 4 million guests per year
- Experienced growth for 20 years, but hit hard by the 2009 recession
- Since 2010, comp sales increased 65% by completely overhauling the sourcing, offerings and training to provide healthier menu options to all guests



History of Silver Diner's Nutritional Changes

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- 1998: Heart Healthy options
- 2007: Removed trans fat
- 2010: Fresh & Local menu
 Under 600 calorie meals
 Hormone-free & antibiotic-free meats
- 2011: Teamed up with Healthy Dining Finder

Joined NRA's Kids LiveWell program as inaugural member

Launched Eat Well Do Well School Partnership – promoting healthier lifestyles

- 2012: 1st Healthier Kids' Tasting Healthier Complete Kids' Meals Removed French fries, home fries, Sodas from Kids' menu Certified 20 Kids LiveWell menu items
- 2013: Flexitarian Menu with 27 vegan, vegetarian and gluten-free option

Partnered with ChildObesity 180 to study changes to kids' menu

- 2015: ChildObesity 180 publishes groundbreaking research on healthier kids' meals
- 2017: 3rd Healthier Kids' Tasting Meals for older kids Updating classic diner kids' meals

Silver Diner Healthier Kids' Menu

- Joined the National Restaurant Association's Kids LiveWell program in 2011
- Most Kids LiveWell approved menu items of any restaurant in the country.
- Certified 20 menu items as Kids LiveWell
- But when we started, one "small" issue......





Silver Diner Healthier Kids' Menu

- Observed some of healthier items weren't selling, so surveyed 1,000 parents for feedback
- Results showed 88% of parents seek healthier options for their kids, but 70% of kids order their own meal when dining out
- Hosted a Kids' Tasting in March 2012 to get direct feedback on items that taste good and are good for you
- Updated games and activities on the back of the Kids' menu to promote local farms, fruits and vegetables and USDA's MyPlate program

Silver Diner Kids' Menu: Changes

- Reconfigured all entrees automatically come with fruit or vegetable and milk or juice for one price (such as strawberries and skim milk).
- Removed fried foods and soda from the print menu (but still available)
- <u>Biggest change at breakfast</u>: Kids ordered entrees with strawberries and egg, as opposed to home fries, sausage and bacon.
- Making it easier for kids and parents to "choose healthy"





2013 National Winner for Healthful Innovations - Menu Masters

• 5 LOCALLY OWNED & OPERATED

Available for Kids 12 and Under

Our KID APPROVED menu is based on comments from parents and taste tests with kids.

50% of Meals are Healthier

- Kids LiveWell/Under 600 calories
- Lower in Fat and Calories
- Gluten-Free
- Vegetarian
- Hormone and Antibiotic-Free Meats
- Nitrate-Free Bacon

60% of Meals are Local

- Farm-Fresh Eggs
- Local Bison
- Sustainable Turkey



LīveWell

Silver Diner is proud to be an inaugural leader of the Kids LiveWell program. Learn more at HealthyDiningFinder.com

All Entrées served with fruit or vegetable and milk or juice

Breakfast

Champion Breakfast 4.99

One egg, strawberries and multigrain toast. - Cal. 400, Fat 10g, Sat. Fat 2.5g, Chol. 195mg, Fiber 4g

- C G NEW Gluten-Free Ouinoa Coconut Pancakes 5.99 One egg and strawberries.
- Silver Dollar Pancakes 4.99 One egg and strawberries. - Cal 520, Fat 13g, Sat. Fat 2.5g, Chol. 185mg, Fiber 3g
- Con NEW: Gluten-Free Coconut French Toast 5.99 One egg and strawberries.

Challah French Toast or Belgian Waffle 4.99 With maple sugar, one egg and strawberries.

Sliders & Sandwiches

Slider with American Cheese 4.99 (Bison Slider 5.99) With mixed veggies.

- For a heartier appetite add an extra slider 1.49/bison 1.99
- Beef Grass Fed, Antibiotic-Free - Cal 460, Fat 18g, Sat. Fat 5g, Chol. 55mg, Fiber 4g
- 🛎 Turkey

- Cal 430, Fat 14g, Sat, Fat 3g, Chol, 55mg, Fiber 4g

Bison - From Gunpowder Farms (MD) Cal 400, Fat 10g, Sat. Fat 2.5g, Chol. 55mg, Fiber 4g

Black Bean Veggie

- Cal 440, Fat 13g, Sat. Fat 2.5g, Chol. 10mg, Fiber 9g

Grilled Nitrate-Free All Beef Hot Dog 4.99 With strawberries or veggie.

Grilled Cheese 4.99

Choice of white or multigrain bread with strawberries or veggie. Subsitute Gluten-Free bread - add .99 Add Ham - .49

Chicken Pizza Quesadilla 5.99 Multigrain tortilla, chicken, marinara, low fat cheddar, mixed peppers, tomatoes and basil with side salad. - Cal 260, Fat 8g, Sat. Fat 2.5g, Chol. 30mg, Fiber 6g

Kid's Classics

Teriyaki Salmon 6.49

Nova Scotia salmon, reduced sodium with brown rice, mixed veggies. - Cal 580, Fat 22g, Sat. Fat 4g, Chol. 65mg, Fiber 4g

Teriyaki Grilled Chicken Breast 5.49 Reduced sodium with brown rice and mixed veggies. - Cal 420, Fat 12g, Sat. Fat 2.5g, Chol. 55mg, Fiber 4g

Com NEW! Gluten-Free Spaghetti & Turkey Meatballs 6.49

Organic guinoa pasta and turkey meatballs, tomato sauce, served with mixed veggies.

Chicken Tenders 5.49 Antibiotic and hormone-free, served with strawberries or veggie,

Macaroni & Cheese 4.99 With a side salad. Add hotdog - .99

Awesome Extras

Substitute any of these as a side for no charge or add as an extra for \$1.29

Fruits

- Fresh Strawberries
- Organic Apple Sauce Veggies
- Mixed Vegaies
- 🛎 Garden Salad
 - Sweet Buttered Corn

- Other Sides Brown Rice
- Mashed Potatoes
- Steamed Edamame

- Nitrate-Free Bacon **Turkey Bacon Chicken Maple Sausage**
- Gluten-Free Local Pork Sausage

Dvnamite Drinks

Milk, Soy Milk or Juice is included with kids entrées. Refills - .99

All Natural Milk from Kreider's Farm (PA)

- Skim or Whole, Chocolate Milk
- 🛎 Soy Milk
- 🍎 100% Juice All Natural Simply Orange Juice, Apple Juice, or Grape Juice

Shakes & Desserts

Classic Shakes 2.99

Vanilla, chocolate, or strawberry.

Healthier Shakes 2.99

Very Berry: Breyer's fat free ice cream, wheat germ, strawberry sauce, blueberries, raspberry sauce,

Pomegranate: Pomegranate juice, banana, yogurt, wheat germ.

Health Shake: Breyer's fat free vanilla ice cream, bananas, strawberries, skim milk, honey, wheat germ,

Gluten Free Brownie Sundae 2.59

Home made brownie topped with all natural Brever's fat free vanilla topped with chocolate sauce, whipped cream.

Single Scoop of Ice Cream 1.49

Choose from vanilla, chocolate or strawberry Breyer's ice cream or Brever's fat-free vanilla ice cream.

Low Fat Strawberry Angel Cake 2.59

Fat Free vanilla ice cream, agave sweetened strawberry sauce. - Cal. 262, Fat Og, Sat. Fat Og, Chol. Omg, Fiber 4g

HEALTHIER OPTIONS

- Kids LiveWell Approved (KLW)
- Lower in Fat & Cholesterol
- G Gluten Free Skid-Selected & Approved

Kids LiveWell Guidelines available upon request

Kids LiveWell is a service mark of the National Restaurant Association Nutritional information based on KLW meal and includes entrée, side and beverage. Prices subject to change without notice. We are not a Gluten-Free Environment, 1013

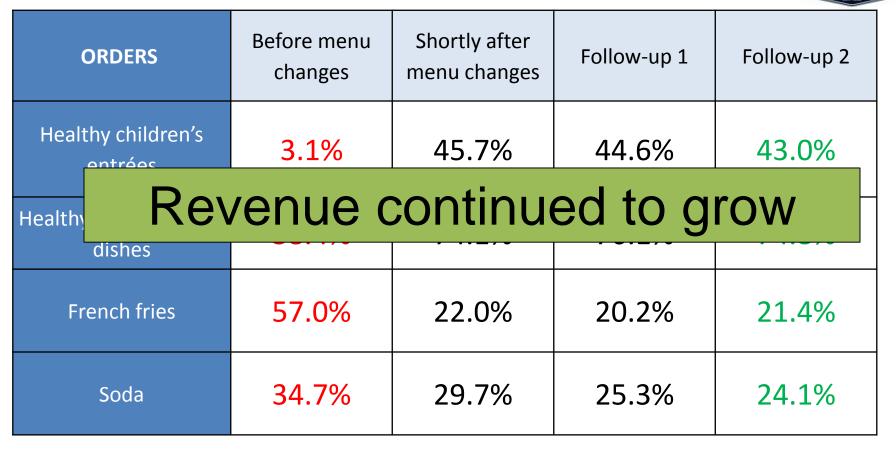






- In 2013, Silver Diner partners with Tufts University and Childhood Obesity 180 to study the impact of the Kids' Menu Change
- "First of it's kind" research to study children's ordering patterns, plus restaurant sales data
- <u>Conclusion</u>: You can have healthier options, such as fresh fruits and vegetables, and grow sales!

Silver Diner Kids' Menu: Product Mix Results



Anzman-Frasca, S., Mueller, M.P., Sliwa, S., Dolan, P.R., Harelick, L., Roberts, S.B., Washburn K., Economos, C.D. Changes in children's meal orders following healthy menu modifications at a regional US restaurant chain. Obesity. 2015 May;23(5):1055-62

Anzman-Frasca S, Mueller MP, Lynskey VM, Harelick L, Economos CD. Sustainability of changes in children's meal orders following healthy menu modifications at a regional US restaurant chain: Two year follow-up. Health Affairs *Nov 2015 vol. 34 no. 11 1885-1892*





Lessons learned





Strawberry spike

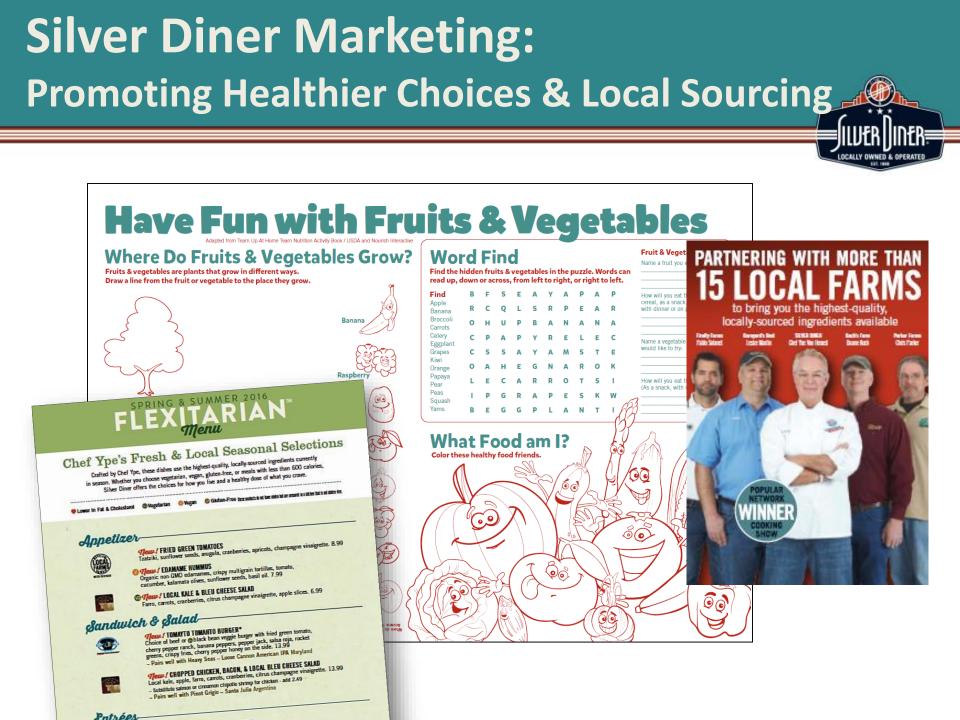
• Ordering –

- 29% to 63% of all side orders
- Reduced overall calories by 70-400 calories
- Prep

Staff training

- Education
- Buy-in





Eat Well Do Well School Partnerships: Extending our Food Philosophy to the Community

Over \$1 million raised to support:

- Before-School Exercise programs
- Wii systems to encourage physical activity
- Walking club that tracks and rewards students for walking
- Healthy Snack program
- iPads and WELNET to teach students nutrition and fitness
- School Vegetable Gardens

Why are we doing this?





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